



Identifying the Next Unicorn: Strategic Insights from Machine Learning on Global Startup Data

¹Islam Mohammed Shariful, ²Islam MD Jahidul and ³Ahmed MD Tanvir

¹⁻³Department of International Trade and Economics, China West Normal University, China

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Corresponding Author: Islam Mohammed Shariful

Abstract

In the current paper, we review the potential to predict the creation of unicorn start-ups, which are businesses with a valuation exceeding one billion dollars, using machine-learning classification algorithms and training them on all the global data available. In spite of the fact that such entities represent an uncommon, yet powerful part of the entrepreneurial ecosystem and trigger much interest of investors, policymakers, and scholars, there is little systematic identification of such firms beyond highly speculative and intuitive findings. Using structured information provided by various global websites and applying Logistic Regression, Random Forest, XG Boost, and Neural Network models, the present research unveils that a number of startup variables are strongly interrelated with the achievement of unicorn status. Such are paths of funding, founder experience, the size of the team, the geographic origin, and the sector of interest. The given evidence shows that the combination of machine-learning and interpretability tools, in particular, SHAP values, would create a resilient and clear structure, which could be used to respond to the strategic investment and policy choices.

Keywords: Entrepreneurship, Machine Learning, Predictive Analytics, SHAP Values, Startup Ecosystem, Unicorn Prediction

1. Introduction

The development of innovation in the current entrepreneurial ecosystem is becoming more characterised by the emergence of unicorn startups or firms that reach valuations above one billion dollars and which have become synonymous with high-insight innovation and rapid market disruption. These ventures do not only alter the course of industries but also do not get investment proportional attention, as they may promise returns that are out of proportion ^[1]. The one thing however that is uncertain about identifying these start-ups is in their initial stages, and such is normally based on the anecdotal experience and an assesment that is subjective as opposed to being empirical. This is made even harder by the fact that startup ecosystems are dynamic and thus differ greatly by region, sector and stage of development at a given point in time ^[2].

In order to overcome this predictive uncertainty and related limitation, the originality of the present paper resides in its hard, data-driven form of forecasting unicorn emergence based on sophisticated machine learning methods. With the help of this rich data covering a period of 2010 to 2023, the current paper is able to examine the international startup

outcomes through a multidimensional perspective i.e. in terms of funding history, founder characteristics, team composition, technological sector and geographical location. The analysis based on the multivariate logistic regression establishes statistically significant correlations between the said variables and the achievement of unicorn status. The predictive validity and robustness are evaluated by a comparative analysis of several supervised learning models, including such options as Logistic Regression, Random Forest, XGBoost, and Neural Networks ^[3].

In addition to the prediction, the significance of the interpretability is achieved by incorporating SHAP (Shapley Additive explanations) values, which helps to make the inference of the model transparent and provide a practical understanding to its stakeholders. This piece of work can be used to contribute to the academic and practical publication industry as well as brings together the realm of entrepreneurial strategy and the field of predictive analytics in a way that is actionable intelligence to the investor, entrepreneur and policy designer that has had to work in a high-stakes innovation environment.

2. Literature Review

2.1 Theoretical Foundations

The current unicorn start-up creating trend has spark the academic debate about both the historical and modern theories of science and strategic resource management. The underlying presumption of Schumpeterian Innovation Theory is that the main engine of the economic growth is creative destruction through which entrepreneurs disturb the fundamental market balances through innovative combination of resources and innovation. The current model echoes changes of disruptive paths that have been commonly witnessed in unicorn companies that tend to emerge in high-technological-change sectors. Intertwining with this, preference is also given to internal resources and dynamic capabilities as the central source of sustainable competitive advantage as indicated in Resource Based View (RBV). By deploying this lens to unicorns, it is revealed that these companies leverage rare and uncopyable resources such as innovative technology, transformational leaders and those business models that are scalable in order to eventually gain a stranglehold of the markets that they operate in [4].

2.2 Empirical Evidence and Analytical Approaches

Startup outcomes-based empirical studies have become more and more proficient in constructing a continuum of conditions leading to success or failure. For example, industry reports by CB Insights single out such failure drivers as a poor product-market fit, inferior team dynamics, and inadequate capital. Within the academic field, the determinants have mostly been dug into based on founder background, venture capital, and involvement and centrality of the network. However, even with the fact that the number of available information sources on startups is growing, most of the current empirical research is based on linear regression models or the decision tree methodology, which is usually limited to regional or industry-specific samples.

2.3 Machine Learning in Startup Prediction

The latest advances in artificial intelligence and data science have increased the ability to describe the high-dimensional nonlinear relationships in start-up data sets. In comparison with entrepreneurial forecasting tasks, machine-learning models, especially ensemble methods like Random Forest and boosting methods like XGBoost, outperform any other model with regard to predictive results. However, their use is usually affected by reduced interpretability, which makes the produced output inaccessible by those stakeholders who need to get actionable insights. Indeed, explanation methods, such as SHAP values and LIME, have been incorporated within the emergent research space, but are yet to feature commonly in general academic literature [5].

3. Materials and Methods

3.1 Data Acquisition and Integration

The research paper is based on a synthesis of information (one data point) obtained through Crunchbase, PitchBook, Dealroom, and two open datasets on Kaggle, which are four different interconnected but independent sources of the data related to startups. The data have extremely dimensional variables that include venture stage, amount of raise in successive rounds of capital, demographic features of

founders and technology. Variables in data harmonization procedures were used to make the platform definitions uniform and solve inconsistencies within the platforms. Observations that were not present or were inaccurate were removed in order to have analytic validity.

3.2 Inclusion Criteria and Sampling

The time frame occurred within startups that took place between 2010 and 2023. This was a period of ten years of development in the global entrepreneurship business and time enough to mature in the valuation of unicorns. The sampling frame had startups that had valid funding patterns, industry affiliation, geographical positioning, and organizational performance [6]. Factors which excluded the analysis of the enterprises are enterprises whose funding events are not documented or the metadata about the founders is not complete.

3.3 Target Definition and Label Encoding

The variables being studied code the term unicorn status as a binary variable problem: the enterprises that recorded valuation of over \$1 billion were coded as unicorn companies and the rest were coded as non-unicorns. The resultant framework, which is somehow reductive, fits the existing industry conventions and allows the application of supervised classification techniques in real settings. Resampling procedures In an effort to address the inherent class imbalance, a package of resampling procedures was used in modeling the data.

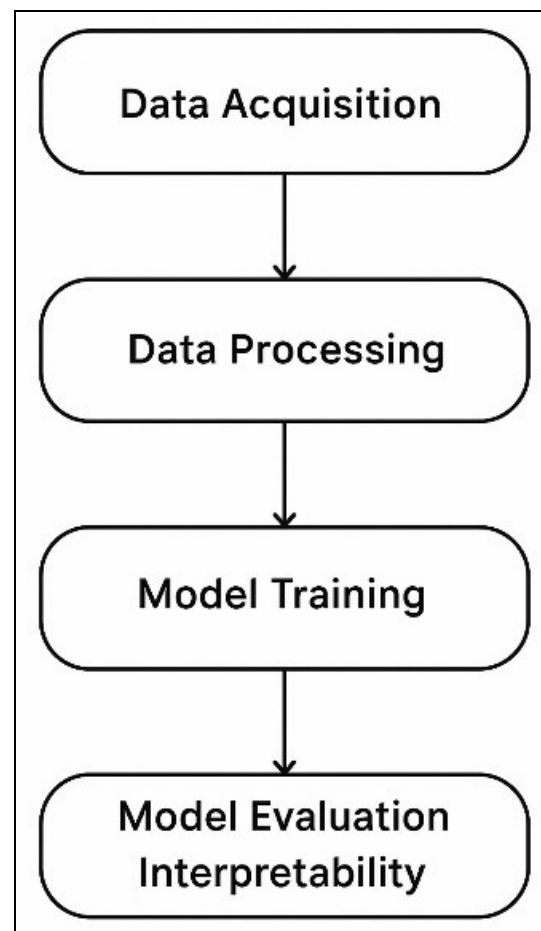


Fig 1: Research Methodology Pipeline

Overview of the end-to-end pipeline, which forms the basis of the presented study, is represented in Figure 1 and includes data acquisition, data pre-processing, building of the model, and model evaluation and interpretation. The workflow graphically tells the history of the way that information on start-ups all over the world was utilized and investigated using machine-learning methods to predict the emergence of unicorns.

3.4 Feature Engineering and Transformation

The inclusion of categorical covariates as well as continuous covariates in the set of explanatory variables is extensive. Those are industry vertical (coded using one-hot transformation), founder experience (measured by the number of previous exits and venture), funding metrics (e.g. how much money is raised, how many rounds of funding), geographic identifiers, the size of the team, and profiles of the technology stack. Other derived features were also generated in order to identify dynamic growth indicators like funding velocity and expansion rate [7]. There were missing information in some of the key predictors which were addressed by using domain-informed heuristics and median substitution.

3.5 Model Architecture and Justification

The comparative framework is a study of four supervised machine learning algorithms that are systematically chosen based on the methodological prowess and a particular fit to structural characteristics of the data.

Fellow workers, I would like to come to fundamentals. Logistic Regression is the default baseline in binary classification due to a number of reasons. First, it is hard to beat the interpretability: the coefficients show how each predictor is associated with the outcome in terms of the marginal effect, and the actual output may be interpreted as the probability. Second, computational requirements are not huge; indeed, a typical textbook example of these problems can be solved in minutes on a modern laptop. Third, and most importantly the approach has a solid theoretical basis. The logistic linking procedure makes sure the predicted probabilities lie between zero and one and the concavity of the likelihood function is used to produce non-degenerate and globally maximizing the maximum-likelihood estimators [8].

Certainly, this one-factor linear approach cannot involve all the potential interactions, which explains the attractiveness of more complicated options. But its relative simplicity also stands out as a practical criterion by which alternative procedures have to be measured. Random Forest is the ensemble method based on decision trees being integrated because of resistance to over-fitting and ability to model high-order, non-linear interactions of features. Its capacity to receive heterogeneous feature types and to provide ranking features by importance serves to make it more useful in the exploratory modeling practice [9].

In the framework of supervised learning, XGBoost (Extreme Gradient Boosting) is an all-purpose model, and is the workhorse of the performance measures we look at here. (Credit: Sequential data were ruptured with unique information because of its prevalence to join gradient-boosting approaches with advanced regularization methods, XGBoost is effective to identify subtle forms and to avoid

overfitting.) The hyperparameter tuning will therefore be done by the grid-search type of optimization processes coupled with cross-validation [10].

It is optionally explored whether Neural Networks will be able to act on the dataset with sufficient volume and quality to enable more profound features representation. Their ability to learn highly non-linear mappings make them particularly well-suited towards modeling latent interactions with variables. They however require enough quantity and quality of data to avoid overfitting before they are used.

The evaluation procedure is cross-validated in a stratified, 5-fold manner; thus making this approach suitable, increasing the generalizability of the model, lowering the intraclass variance, and enhancing model stability and fairness across all models.

3.6 Mitigating Class Imbalance

The issue of unequal distribution of outcomes of unicorn ventures caused a row of interventions with the aim of enhancing the model performance. The methods were utilization of Synthetic Minority Over sampling Technique (SMOTE), utilization of class-weighted loss functions and ensemble output calibration. All of these interventions tried to increase the discriminative ability of the model against examples of minority-class without affecting overall accuracy.

3.7 Evaluation Metrics

In order to achieve an overall assessment of predictive performance, the current paper will apply a set of thoroughly determined classification measures. All the metrics will cover a different aspect of the model behaviour, thus contributing to a well-rounded assessment of the algorithm effectiveness in the environment of dataset imbalance and high-impact decision-making:

Accuracy is a measurement of the number of correct cases to the total number of observations. It is not as informative in non-unicorn dominated datasets as measuring only a general indication of performance, with high accuracy being a misleading measure of effectiveness in minority-classes detection. Precision is the fraction of correct positive unicorn predictions out of all those which are called unicorns. A low false positive rate means that the precision (accuracy) is high, which is a requirement of utmost importance in the scenario of investments where precision estimates are expected to be optimized such that incorrect identification of a non-unicorn as a high potential venture would lead to misallocation of resources.

The proportion of true unicorns being classified correctly by a model is called the recall (also sensitivity). The significance of the asset in risk-averse investment applications is that its failure to notice a bona fide unicorn may eliminate the possibility of actualizing a profitable financial payback. F1 Score is a measure obtained as a harmonic average of the precision and recall, which offers a scalar quantity that combines the trade off between the two goals. This comes in handy when the cost of the consequence of the two kinds of error- false positive and false negative are significant in terms of strategy implications [11].

AUC-ROC (Area Under the receiver operating characteristic Curve) provides a notion of the capacity of the

model to differentiate classes between a range of potential delineations of classification. This metric is threshold-free and thus useful to compare models in the presence of class imbalance because it both accounts sensitivity and specificity at a time [12].

4. Results

4.1 Descriptive Statistics

This filtered dataset is a positive and accurate statistics of startups in the established innovation centers in North

America, Europe, and Asia Pacific. Among the total population, unicorns were less than 2.1% that is why that was a rare kind. In descriptive analysis, a few interesting trends emerged: Unicorns raised bigger sizes of funding at earlier stages, they are more common in Fintech, SaaS, and HealthTech in addition to being concentrated disproportionately in the U.S, China and India. The number of team members, capital raised, and funding rounds per start-up were skewed to the right-side since the unicorns always clogged the upper quartiles.

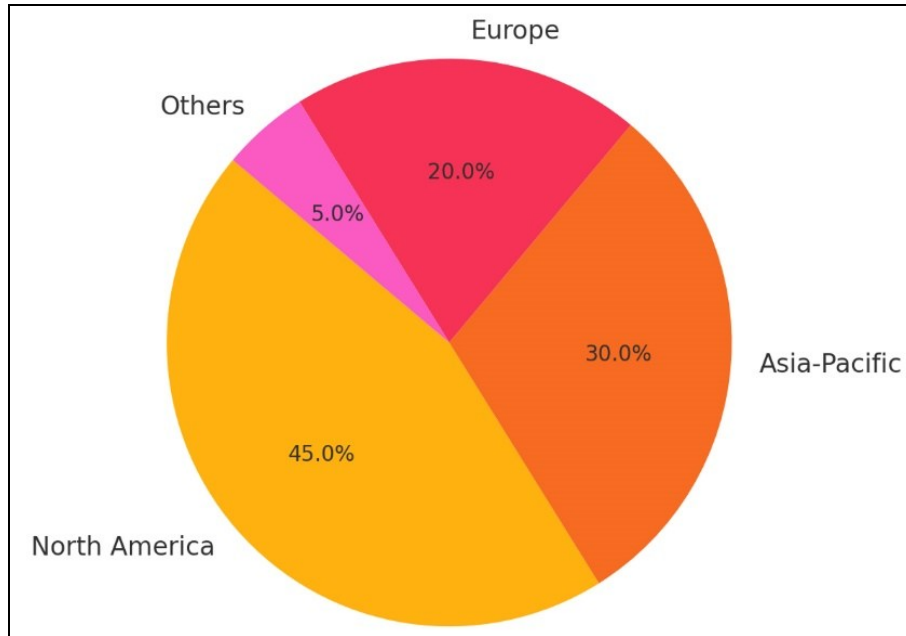


Fig 2: Regional Distribution of Unicorn Startups

The data that supports the figure 2 has outlined, in percentages, the percentage distribution of unicorn startups among major regions of the world. North America, Asia Pacific, and Europe are highlighted as the most powerful spaces of unicorn creation, which emphasizes the structural difference caused by the presence of different patterns of capital availability, innovation ecosystem quality, and venture-support infrastructure.

4.2 Model Performance

The estimation of the efficiency of the individual machine learning models was performed on the basis of the stratified 5-fold cross-validation, and the outcomes of the individual machine learning model estimation are provided below:

Table 1: The comparative performance across evaluation metrics.

| Model | Accuracy | Precision | Recall | AUC-ROC |
|---------------------|----------|-----------|--------|---------|
| Logistic Regression | 0.81 | 0.42 | 0.33 | 0.76 |
| Random Forest | 0.87 | 0.63 | 0.49 | 0.89 |
| XGBoost | 0.89 | 0.67 | 0.52 | 0.91 |
| Neural Networks | 0.86 | 0.61 | 0.47 | 0.88 |

As other classifiers were evaluated, XGBoost produced the best outcomes in all evaluation types, especially with the highest measure of AUC-ROC equal to 0.99. As a transparent model, Logistic Regression was a low bar on performance as it was linear and could not easily grasp nonlinear interactions.

4.3 Key Predictors of Unicorn Status

A completely feature importance measure was conducted by combining Gini-based feature importance values produced by the ensemble approach with SHAP (SHapley Additive exPlanations) values, which revealed a parallel set of statistically substantial features that distinguish ventures that achieved high growth status and non-unicorns. According to the results, the next elements have the strongest impact on a unicorn classification: Overall Amount Raised: Amount raised in equity was most dominant or, when an age correction is put in place, a high degree of normality as far as age is concerned, amount raised was the most dominant cause [13]. Companies that obtained large quantities of venture capital were actually found to have a significant higher propensity to become unicorns, which highlights the signaling benefits of high levels of fundraising in addition to the enabling powers of such capital in regard to large-scale operations.

Founder Track Record: The track record of the founders in terms of startups previously launched, successful exits, as well as association with well-known accelerators had a positive relation to the appearance of unicorns. The veteran founders tend to lead powerful networks, build investor trust and envision wisely. Team Size: The empirical evidence revealed that the larger initial stage team correlated positively both with better scalability and resource coordination indicating that headcount acts as a proxy of maturity of the organization in the formative growth phase

and also its capacity to execute [14].

Geographic Location - The startups located at innovation powerhouses such as the Silicon Valley, Beijing, Bangalore had high chance of converting to unicorn. These places provide availability of capital, talent, infrastructure and favorable policy environment. **Sector Improvement:** Companies in Fintech, Artificial Intelligence, and Health Tech did not have the same number of unicorns as their sector should have had. The structural tailwinds promoted the growth such as digital adoption, core regulatory change, and capital intensity sectors were benefited with the greater growth potential [15].

Findings based on the SHAP value analysis intersected patterns seen in feature importance across models and, due to the differences in przeglad pism attributed case-level scores, showed how such factors as founder credentials and geographic context were found to have significant impact on expected results even in startups with similar funding profiles. This granularity is associated with augmented interpretability and provides stakeholders with stringent insight into variables that best fit unicorn paths.

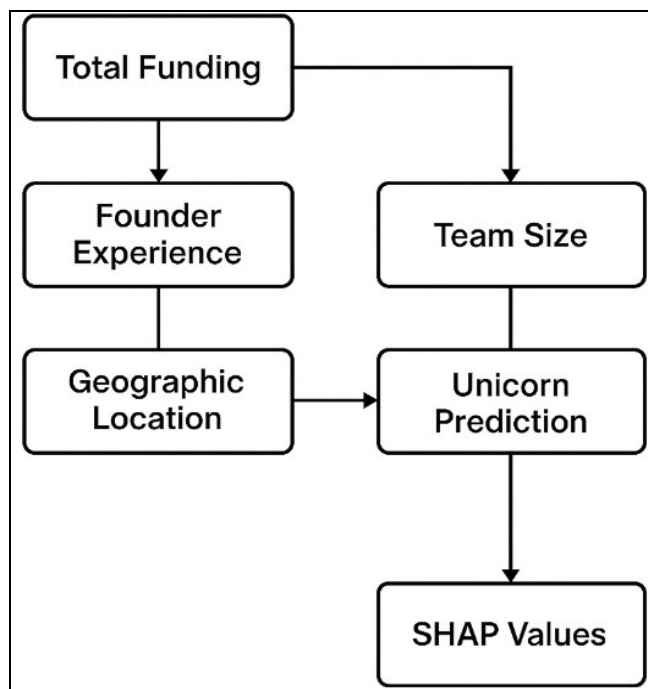


Fig 3: Key Features Influencing Unicorn Prediction

The principal factors underpinning the capability of the machine-learning model to predict unicorn status are sketched in the block diagram figure 3. Among them, the largest amount of funds, experience of the founder, and the size of the team can be distinguished as prevailing factors. Their leadership in action is confirmed through the analysis of the SHAP values which determine their individual significance to the model results.

4.4 Cross-Regional and Sectoral Patterns

A geographic and sector-wise investigation further demonstrates that geographic and sectorally differentiation is significant to initiate the emergence process of unicorn startups and therefore indicate the role of different regional innovation systems and domain-specific dynamics of

growth.

North America: In North America unicorn exists mostly in Software as a Service (SaaS) as well as HealthTech within the United States. Such a trend has been supported by well-developed venture capital firm system, a rich source of technical and managerial skills, and an established market of technology utilization. The exposure to funding, mentorship as well as networks of early-adopters are further enhanced through the agglomeration effect in hubs like Silicon Valley [16].

Asia Pacific: In Asia Pacific, the tendencies are heterogeneous in the subregions. Fintech unicorns in India The Fintech unicorns emerged out of a boom in digital financial inclusion, the high penetration of mobile telephony, and favorable regulatory changes in India and Southeast Asia. On the other hand, China displays strong superiority in terms of deep technology as well as international trade unicorns, given the facilitation of both high-volume domestic consumption, government-supported innovation policies and government-aligned investing instrumentation.

Europe: European unicorns have more established start-ups in the business to business (B2B) enterprise software and sustainability technologies. Such trends can be associated with strict data-protection laws (e.g. GDPR), a highly educated workforce, and a strong pattern of popular support of green innovations and ventures based on impact.

Sectorally, unicorn formations have been highly associated with defensive business models comprising of capital intensity. An industry that experiences platform economics, high regulatory or technological barriers to entry, and high network effects will be more predictable with machine-learning models; rather than traditional hyperparameter-optimizing models, which use more time and resources than a more predictive machine-learning model [17]. The sectors are also characterized by an unreasonable degree of scalability, user lock-in, and anti-competitive powers, which makes the sector especially suitable to generate unicorns.

5. Discussion

5.1 Interpretation of Findings

The findings of the current study confirm the usefulness of the machine-learning approach in predicting the occurrence of unicorn companies. In specific, XGBoost provided the highest predictive accuracy in all of the cases, thus showing the high value of models that can represent highly complex, as well as nonlinear, patterns hidden in the variables of startups level. All of the models are characterized by the stable existence of the total funding, founder experience, and the size of the team, reinforcing known empirical evidence and proving the incremental explanatory power of features extracted as part of fully automated feature generation [18]. In addition, the sector-, region-specific trends identified by the study highlight the heterogeneity of the mechanisms of unicorn formation, meaning that the methodology of modeling unicorn environments will have to be ecosystem-related.

5.2 Strategic Implications

The results of this study have extensive consequences to diverse stakeholder groups. Investors can obtain significant benefit with the increased use of screening methodologies

using quantitative, data driven metrics in addition to the traditional due diligence processes. By using devices of machine-learning, venture-capitalists can be placed to recognize high-potential startups, more efficiently and hence optimize their capital-placement techniques^[19]. Entrepreneurs will get a strategic understanding of the top characteristics of the venture most strongly associated with the unicorn paths. It is possible to boost a start-up gradually and therefore increase their perceived investment worthiness by focusing on team growth early, building funding credibility and placing their business in strong ecosystems. Policy makers, on their part, can use the geographic and sectoral trends revealed in the present study to formulate policies that aimed at encouraging the emergence of successful start-ups in underrepresented areas, such as through innovation clusters, sector-specific funding encouragement, and education measures.

5.3 Limitations

This research is limited with a number of methodological confines. To begin with, the use of publicly available data and funding cycle-driven data may introduce a selection bias, as the emerging businesses are hidden or finance their operations through self-funding only. Second, it is difficult to classify the unicorn companies accurately as the disclosure is explained heterogeneously. Third, they are not updated in real time, which would include changes and variation in the market and in an ongoing process of start-ups development.

5.4 Future Research Directions

The results of the current investigation claim a solid basis of further research on the unicorn prediction models extending on a more generalizational level with more responsiveness and accuracy in a specific field. Real-time predictive systems: It should be my goal to put in place dynamic platforms that could ingest and analyse live data of start-ups, thus reassessing their unicorn potential in real-time. This would enable the decision making of investors, accelerators and other stakeholders of the ecosystem to be done almost in-real-time, and these systems would update the prediction based on changing market factors, financing rounds and corporate milestones.

Multimodal data integration: Model inputs (such as news coverage, patent registrations, press releases and founder interviews, and social media sentiment) can be enriched with unstructured and structured data, and can help build more context and allow detection of signals much earlier than using operational and financial data in isolation. Sector-specific modeling: sector-specific machine-learning models can be constructed that could increase predictive resolution by modeling factors specific to a given sector (such as Fintech, Biotech, AI), including new sources of success, capital cycles, and other regulatory influences, to support more precise analysis and informed decision making.

Modeling with time and identification of trends: including a time-series analysis or a recurrent neural network (RNN) in the model of the startup behavior, funding round, product development stage can allow subsequent refreshing of its predictions as a firm matures. Cross-cultural and policy impact research: the effect of national innovation policy,

cultural norms of entrepreneurship, and institutional environments on the formation of unicorns can be illustrated by cross-cultural research and assist in evidence-based policymaking. Due to these nine items collectively, these future directions aim to cement the existing modeling structures charity as well as pursuing greater objectives of openness, scalability, and contextual sensitivity in entrepreneurial analytics^[20].

6. Conclusion

The study is an empirical research, based on global data sources, the use of the up-to-date machine-learning method, and the optimization of a thoroughly developed methodological approach of building an extensive, data-driven framework of forecasting unicorn emergence. The study determines the major predictors, i.e., total funding, founder experience, team size, affiliation to a sector, and country and region, which help statistically distinguish between high-growth potential ventures and the universe of startups as a whole, by providing a combination of feature engineering, model comparison, and interpretability analysis. Of all the compared models, the XGBoost model proved to have the biggest precision and was able to give informative insights into the nonlinear relations underlying the interactions between startup characteristics. The results justify the final role of the funding dynamics and the experience of the entrepreneurs in determining the valuation trends and reveal the regional and sectoral tendencies in the development of unicorns.

The impact of the study would be quite big. To the investors, the framework provides a scalable act that can be used to streamline the process of screening investments. To entrepreneurs, it is an indicator of those strategic qualities that are most market friendly. With respect to policy developers, the evidence-base may be used in the formulation of innovation policies and policies that support economic-development projects that are designed to stimulate entrepreneurship. Enhancing the new frontier of data science and venture strategy by introducing clear and explainable machine-learning mechanisms into entrepreneurial theory, this study establishes the foundation of more open, fair, and effective innovation economy.

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